ENVIRONMENTAL SCIENCE AND RESEARCH AS PROGRAM REVIEW SUMMARY AND ACTIONABLE INSIGHTS



A. Summary of Program Strengths

- Budget externally funded by NSF (including indirect) so college can allocate other institutional funds;
- The program employs highly qualified and involved faculty;
- There are many student opportunities for research and seminars;
- Potential wages for graduates of the program are high;
- The program has high levels of community programs engagement;
- Diverse and highly qualified advisory committee;
- The program serves general education needs

B. Summary of Program Challenges

- Faculty turnover with reduced FTE is expected for the next year;
- Students entering the program are underprepared for coursework or not intending to complete the degree;
- Lack of recruitment strategies targeting STEM;
- It is still a new program continually developing as expected;
- Lab space limited for different kinds of student labs due to shared space with practicing researchers;
- Wide range of research topics causes challenges for faculty to mentor;
- Need better access to and better means to track the programmatic data;
- The program needs to balance need for student numbers and having stipulations for program enrollment

C. Actionable Insights

- Hire faculty with diverse backgrounds to fit the teaching requirements for the degree.
- The curriculum for the program needs to be refined to meet Environmental Science CIP.
- IR needs to make student data (enrollment, success, retention) more available to academic departments.
- Continued refinement of departmental research data and use.
- Investigate current lab use and improvement of use for Environmental Science program.
- Determine the feasibility of limiting research project topics to better manage mentoring and how that affects the need for expanding lab space
- Career Services confer with students in General Studies or with high math proficiency who may be good candidates for or have interest in STEM
- Retention and Activities Coordinator help with first-year advising
- Strategic Enrollment Plan includes a focus on STEM recruitment with retention services provided by the department and support services.
- Department will bring recommendations to Administration for next TCUP project.
- Better align faculty sharing across programs to leverage grant, teaching load, and offerings.
- Assess course loads considering lab times.

D. Program Action

\square Retain program of study as is
\square Expand program of study to another level, specialty, or delivery option
oxtimes Revise program of study to better meet the needs of students, current labor market or industry
\square Consolidate program of study with another program
□ Terminate program of study

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E. Institutional Support Needed and/or Committed to Carry Out Action

- UTTC CFO will ensure college assumes 10% of the TCUP faculty salaries FY 2020-21;
- Student Activities and Retention Administrator will work with the program to help address retention and persistence;
- Career Services will work with students to identify those who may be interested in STEM career pathways;
- Office of Institutional Research will help the program study retention and persistence challenges;
- Dean of Instruction will assess course loads that consider lab times;
- College administration will provide feedback on recommendations for next TCUP project.

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Follow Up Date:	April 2021
Next Full Review Year:	April 2023

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